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Community Budgets
The Delivery Solutions

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Key Challenges

- How can one public body expend for another's benefit?
    - Highways maintenance/hospital admissions
    - Acute health reductions/social care budgets
    - Support for excluded pupils/criminal justice costs
- How can public bodies expend now for collective pay back (much) later?
    - Early years intervention/drug action costs
    - Health education/reduced housing demand
- Legal and Governance challenges

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Legal Context

- Powers to collaborate
    - to share budgets
    - to share staff
    - to share risk
    - to share reward
    - to set up new entities

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Legal Context - Powers

- Existing local government powers
  - wellbeing powers
  - public body collaboration
  - training

- Existing local government and health collaboration powers

- New general power of competence
  - Clause 1 Localism Bill

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Powers - constraints

- Can't raise money

- Limited scope for collaboration in some areas

- Not all public bodies "inside the tent"

- Not reciprocal with other public sector bodies

Powers for Community Budgets – the ideal

- A power for any public authority to –
    - arrange for the discharge of any of its functions,
    - alone or jointly with another public authority,
    - directly or through a body established and owned by that authority
    - which may also act as agent for voluntary organisations/community enterprises
    - subject to retained accountability for the function
    - subject to public audit regime

Governance Context

- Accountability

- Decision making

- Autonomy

- Transparency

The Local Integrated Service Trust

Local Integrated Service Trust Features

- Collectively owned public sector social enterprise
- Identifies key projects where investment provides overall benefit
- Brokers change
- Transfers delivery risk

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Local Integrated Service Trust Features Cont'd

- Pools opportunities and benefits

- Acts as facilitator, supply chain manager, commissioner

- Leverage in funds

- Profits reinvested

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