Buckinghamshire Enhanced Two Tier Pathfinder

Nick Cave
Pathfinder Director

Buckinghamshire Councils - better services, better value

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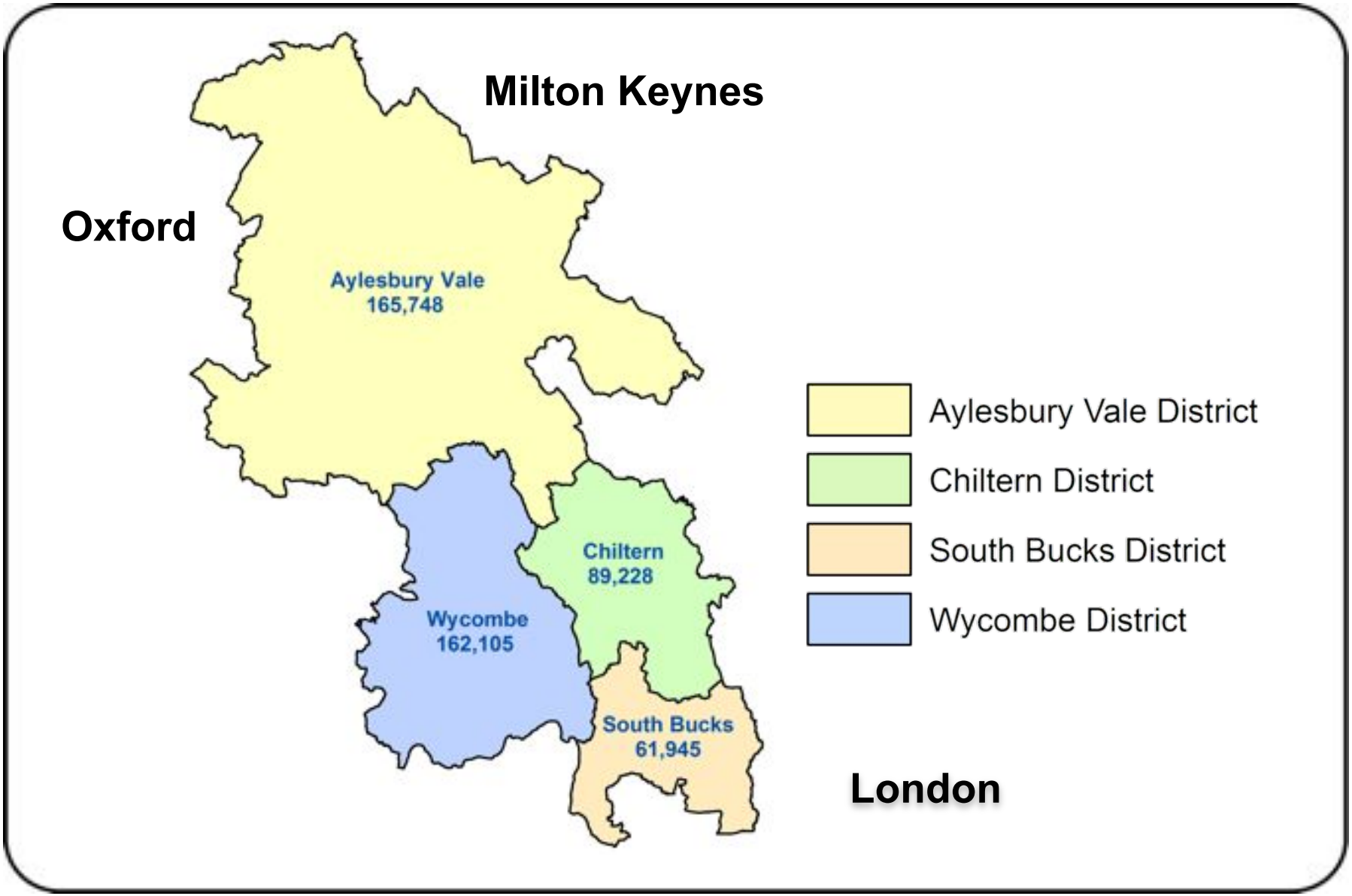

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Local Government Act 2007 and Pathfinders

- *Strong & Prosperous Communities* Local Government Act 2007 placed obligation on all LA's to develop "two tier" partnership working
- The Act also sought commitments from Authorities "to developing a radically improved two-tier approach"
- Bucks appointed as one of four CLG Pathfinder areas that also include Hertfordshire, Lincolnshire and Dorset.

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Partnership working in Buckinghamshire

- Long history of partnership working
- Community Strategies – developed independently
- LPSA1
- LPSA2
- LAA1
- LAA2
- Joint review of Sustainable Community Strategies 2009

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Transformation

- Easy wins….taken by councils
- Salami slicing….protection of front line will no longer work
- Retaining performance standards becoming difficult in small districts
- Keeping pace…. with customer expectations requires significant investment

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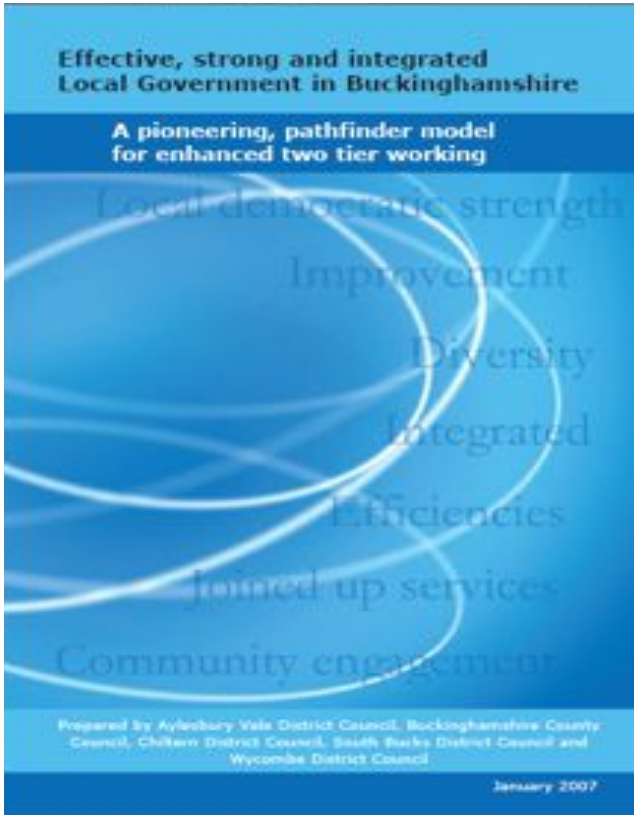
Pathfinder Vision

- 5 Council Commitment to a binding Agreement – a vision of an “integrated Bucks” agreed – should have made it legally binding
- Partners have invested £900k into Pathfinder programme
- Initial £8.5m savings target
- Investment made in Change and Transition



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Transformation

- Bucks Pathfinder….gives us a framework for sharing
- We have developed a balance of quick wins and longer term efficiencies
- Focus on common processes and looking at services/organisations in new ways
- Political challenge is key in enhanced two tier working

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The Buckinghamshire Pathfinder Vision

'An integrated Buckinghamshire
where the County and District Councils see themselves as part of a coherent Buckinghamshire public service provision
whilst retaining their local democratic strength and decision-making on policies.
At the same time, efficiencies would be achieved through an integrated approach
to the design and delivery of services'

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Community Engagement £250k savings

Support Services £4.5m savings

Customer Services £1.5m savings

Waste £1+m savings

Demand Led Transport £20k achieved

Procurement £100k achieved

Public Protection

Legal Services

Communications & Change Management Review £2m savings

Programme Management and Governance

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Pathfinder Governance

- Joint Improvement Board (JIB)
- Joint Leaders' Meeting
- Individual Council agreement
- Informal works well

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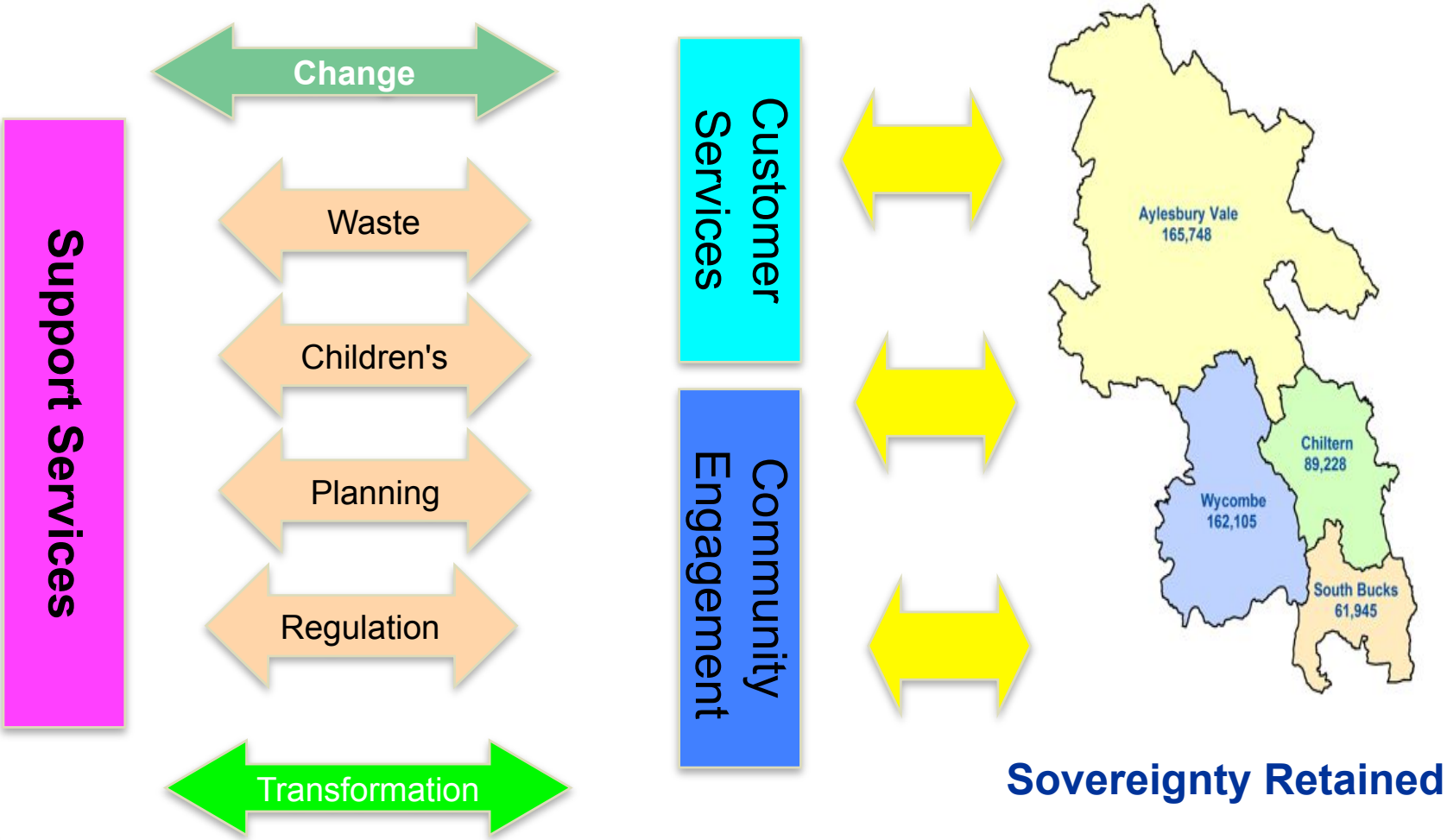
Integrated Services



Sovereignty Retained

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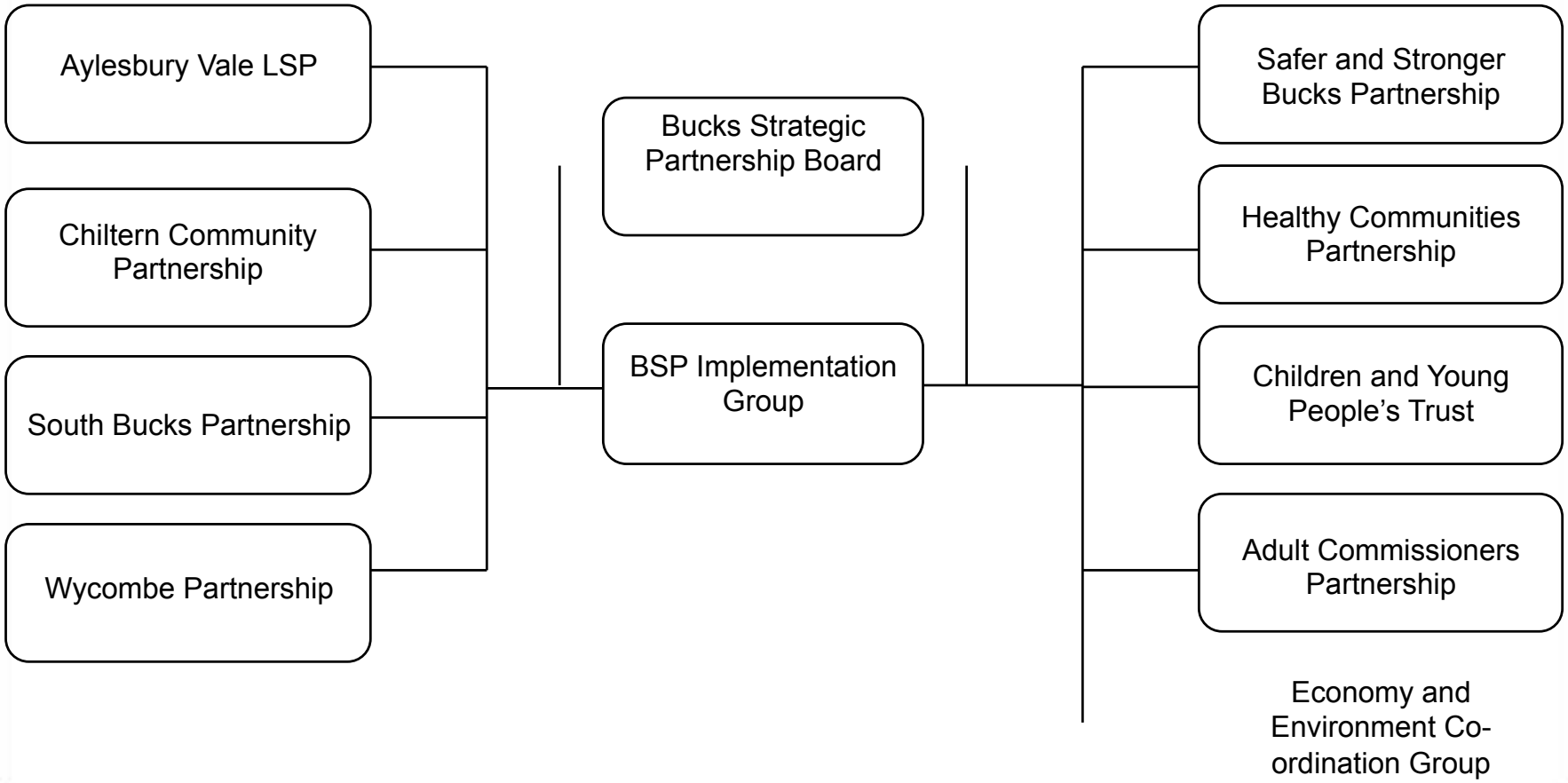
Buckinghamshire's Local Strategic Partnership Map



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Bucks 'family' of Sustainable Community Strategies

- Review of SCS at county & district level – to create an integrated set of plans
- Long term strategic plans; over-arching framework for partnership working
- Local Area Agreement; short term delivery
- To set out clearly priorities for Bucks – shared plan
- Developed in partnership
- 'Family' of SCS, all working to 2026; mutually supportive & aligned to planning framework
- 5 common themes and underlying outcomes

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A Family of Sustainable Community Strategies

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Planning for Delivery

- Delivery chain analysis in 2 pilots
  - **Anti-social behaviour**
  - **Childhood obesity**
- Pathfinder areas into LSP – community engagement
- Efficiency agenda being developed
- Local delivery

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LAA in a Two Tier Area
Lessons learned

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Pathfinder Governance

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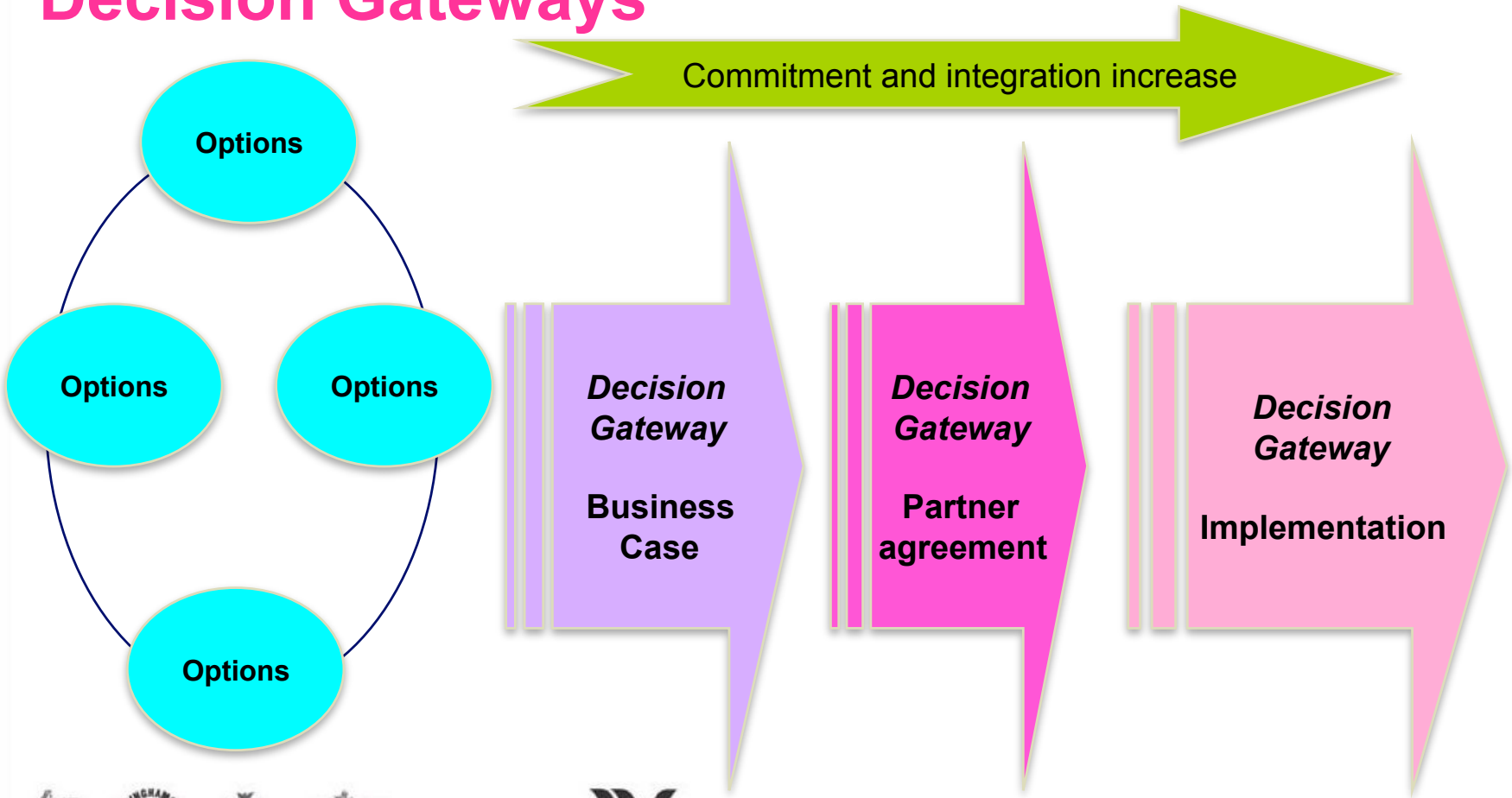
Decision Gateways



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Pathfinder…. Plus! Many projects now with wider public sector partners

Buckinghamshire NHS
Primary Care Trust

Buckinghamshire & Milton Keynes Fire Authority
MAKING YOU SAFER
PREVENTING PROTECTING RESPONDING
BUCKINGHAMSHIRE FIRE & RESCUE SERVICE

VCS

Buckinghamshire Hospitals NHS
NHS Trust

BALC
Buckinghamshire Association of Local Councils

BUCKS STRATEGIC PARTNERSHIP
BSP
promoting prosperity, tackling inequalities

The Wycombe Partnership

THAMES VALLEY POLICE

Mini "Total Place"

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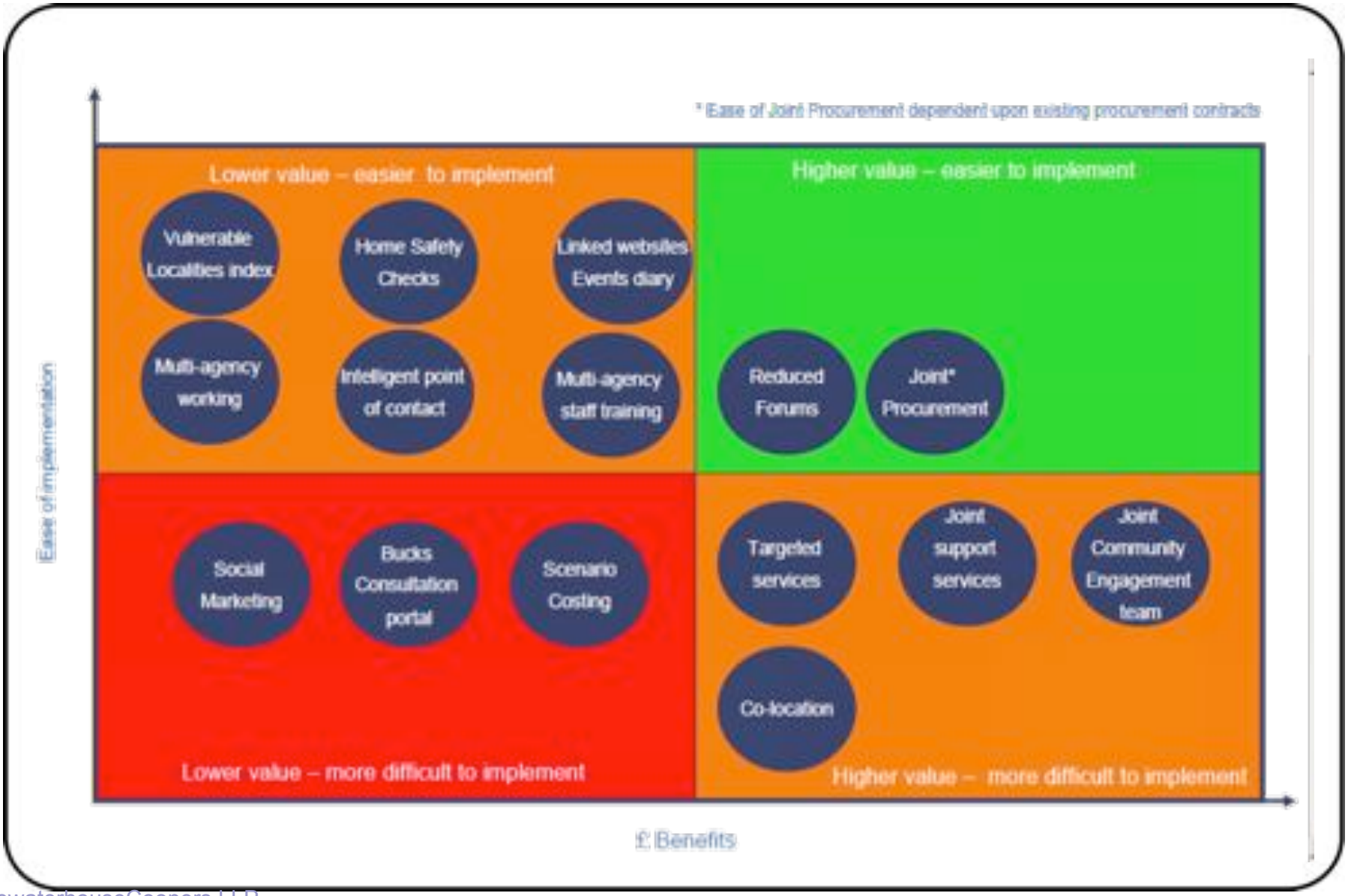

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Relationships Matter

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Trust

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Don’t mention the ‘S’ word

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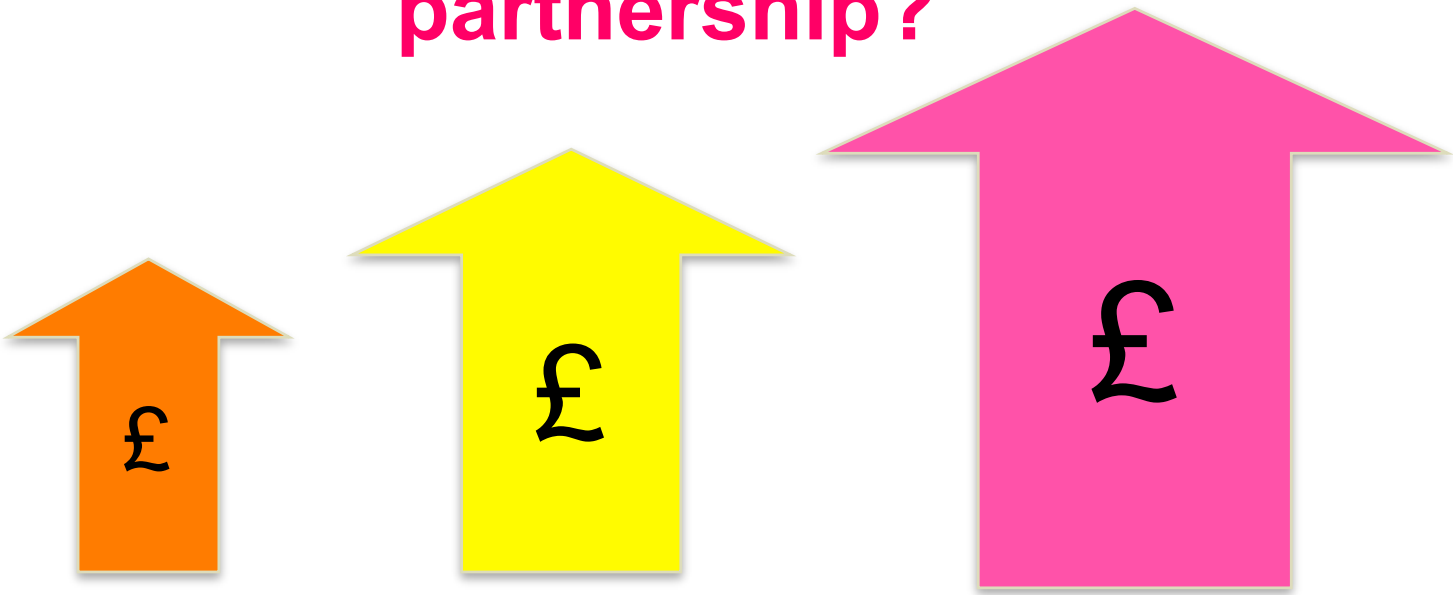
Individual organisation or partnership?



Transformation Pathfinder Total Place

LAA/ Performance Framework/MAA/LSP

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Conclusions and questions

- LAA developed during a period of growth
- Personal Responsibility agenda – embracing this
- Efficiencies are a driver for partnership working?
- Integration/collaboration – ‘only game in town’
- Is the LSP able to deliver efficiencies?
- LAA two tier – delivery approaches have to be flexible and sophisticated – Ability to manage a variety of approaches.

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Interested?

Visit

http://www.bucksonline.gov.uk/pathfinder

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