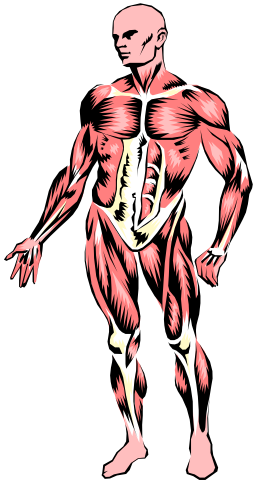
Pennine MSK partnership



Improving Service for people with Rheumatoid Arthritis

From Tier 2 to ICATS

Dr Alan Nye
Clinical Advisor Elective Care, DoH
CEO Pennine MSK Partnership

Pennine MSK

- Introduction
  - 2002 – full time GP, clinical assistant rheumatology
  - 2009
    - Part time GP
    - CEO Pennine MSK Ltd
    - National advisor elective care DH

Oldham

PRESTON
41 miles/65 km
ROCHDALE
LEEDS
37 miles/59 km
HULL
91 miles/145 km
BURY
M62
M66
M60
M67
Denshaw
Shaw
Royton
Delph
Diggle
Moorside
Dobcross
Uppermill
Chadderton
Grasscroft
Greenfield
OLDHAM
Lees
Lydgate
Hollinwood
Failsworth
ASHTON-
UNDER-LYNE
MANCHESTER
PEAK DISTRICT
NATIONAL PARK
SADDLEWORTH
MOOR
SHEFFIELD
38 miles/61 km
N
miles 0 1 2 3
SCALE
kilometres 0 1 2 3
Motorway
Primary 'A' road
Railway
All mileages shown are from Oldham
LIVERPOOL
46 miles/73 km
MANCHESTER
AIRPORT
19 miles/31 km

Pennine MSK Partnership

- Integrated clinical assessment and treatment service
  - Chronic pain
  - Rheumatology
  - Orthopaedics
- Provide entire non admitted patient journey
  - Orthopaedics patients listed for surgery within service

Oldham PCT

- Patient population - 245,000
- 119 GPs in 48 Practices
- Balanced Budget
- “Survived” reorganisation
- c2,000 Rheumatology, 700 pain and c4,500 Orthopaedic referrals pa
- Standardised Mortality Ratio 130
- Successful Tier 2 services from 2003
- 4 New Equitable Access Practices

Royal Oldham Hospital

- Part of 4 hospital Pennine Acute Hospital Trust
- PAHT sits within 4 PCTs
- In Oldham:
  - 2 Consultant Rheumatologists (1.5WTE)
  - 6 Consultant Orthopaedic Surgeons
  - Conversion rate 35%

Developing ICATS

- T2 service started Jan 2003 (including rheumatology and orthopaedics)
- Failing rheumatology service
- Opportunity of SPMS identified in June 2004
- Formal approach to the PCT made in November 2004
- Business plan for an ICATS submitted July 2005 as part of a tendering process (local procurement)
- Preferred Bidder Status August 2005
- Unified MSK Service
- ICATS commenced 1st March 2006 (whole process 21mths)

Contract

- 3 year Specialist Personal Medical Services Contract (SPMS)
- Same legal status as GPs
- No core services like GPs
- All our services defined in our Service Level Agreement
- Funded by Payment by Results

Tier2 vs ICATS

Tier 2

- PCT employees
- Paid Salary
- Rigid Management structure
- Difficult to develop service
- Little recognition of management time

ICATs

- Self employed
- Paid out of partnership profits
- Highly flexible, responsive structure
- Easy to develop service
- In charge of own time
- Highly motivated to succeed

SLA Year One

- March 2006
  - T2 Rheumatology
  - Osteoporosis and FLS
- July 2006
  - MSK podiatry
  - Hand service
  - Transfer of non inflammatory rheumatology
- October 2006
  - T2 orthopaedic
  - Back pain
- November 2006
  - Started consultant sessions for orthopaedics
- March 2007
  - Agreement for direct listing by AHP in hand pathway

SLA Year Two

- OP Rheumatology - March 08
- Orthopaedic outpatient work, developed direct listing from ICATS – effect of disintegration of relationship with PAHT
- IS consultants working in service and other local trusts

SLA Year 3

- Chronic pain and psychological medicine service
- Commission psychological service from Pennine Care
- NW Deanery
- Became Ltd Company

Year 4 SLA

- Negotiating new contract
- Transfer of rheumatology
- Community biologics
- NICE compliant pathway
- Spread to NE Manchester

Rheumatology Pathway

- Triage
- Initial assessment with GPSI
- If diagnosis obvious, then start DMARDs and nurse drugs education
- Consultant assessment
- Nurse led NICE compliant pathway
- 2 nurse consultants, 3 nurse specialist, sessions from 3 consultants, 4 GPSI, OT, podiatry, physiotherapy and psychological medicine

Contact Details

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