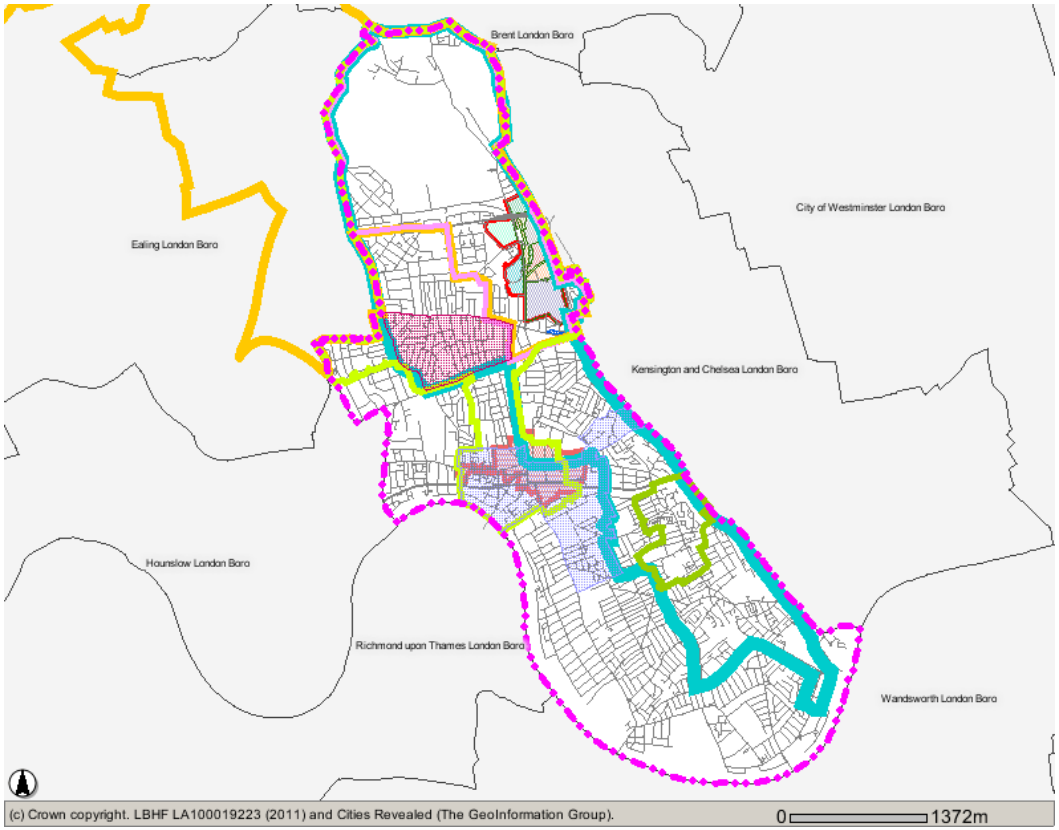
Annual Offender Management Conference

Managing with reduced resources: local realities of Big Society contributions to crime reduction

Larry Wright – Head of Youth Offending Service Hammersmith and Fulham

Big Society?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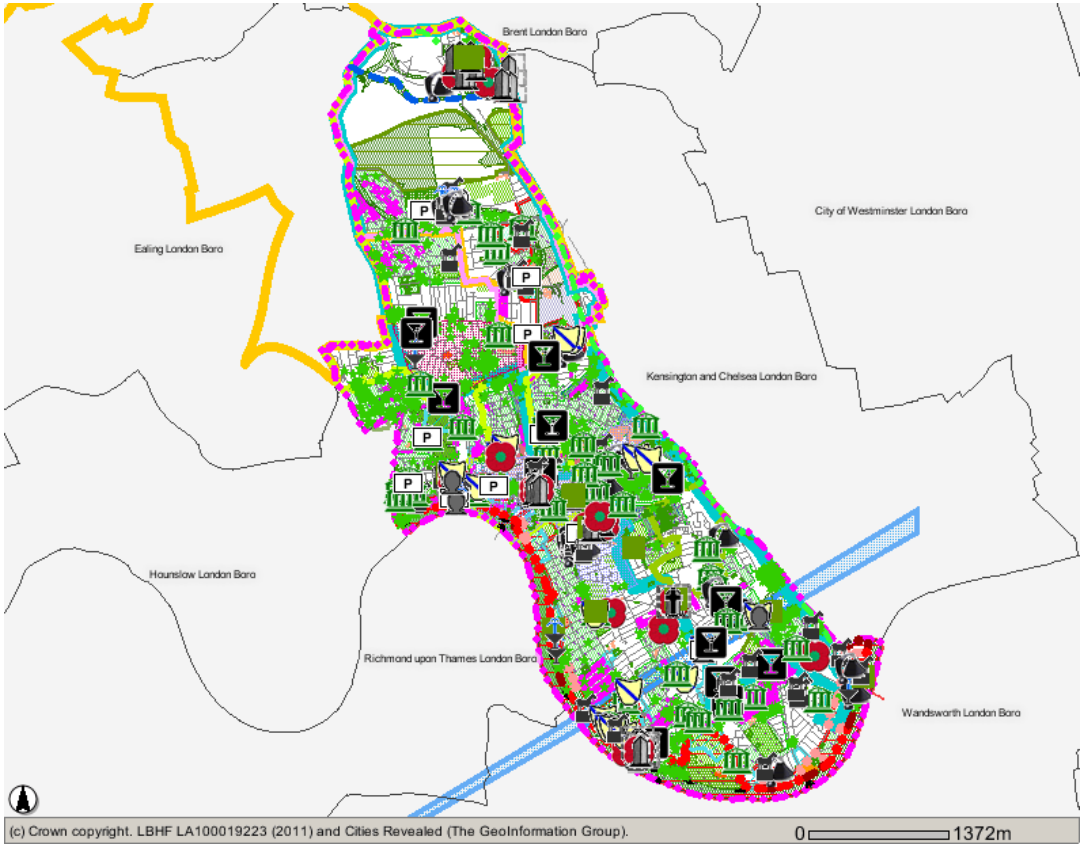
Bigger..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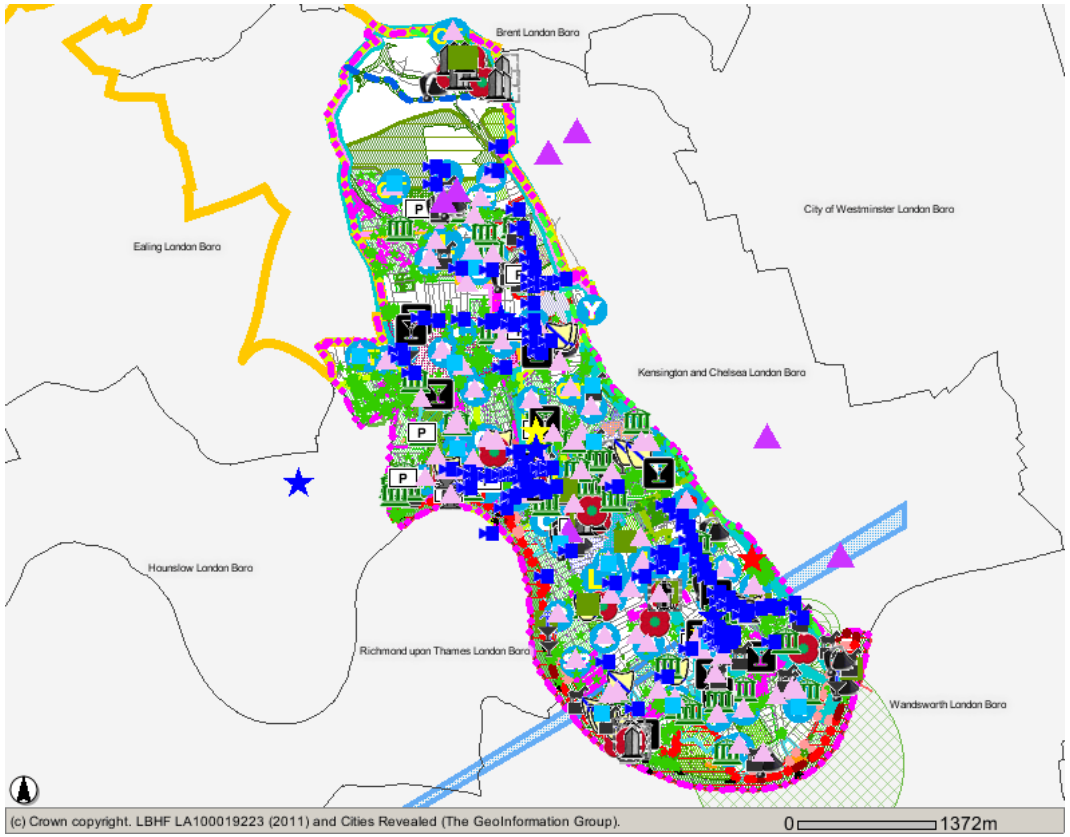
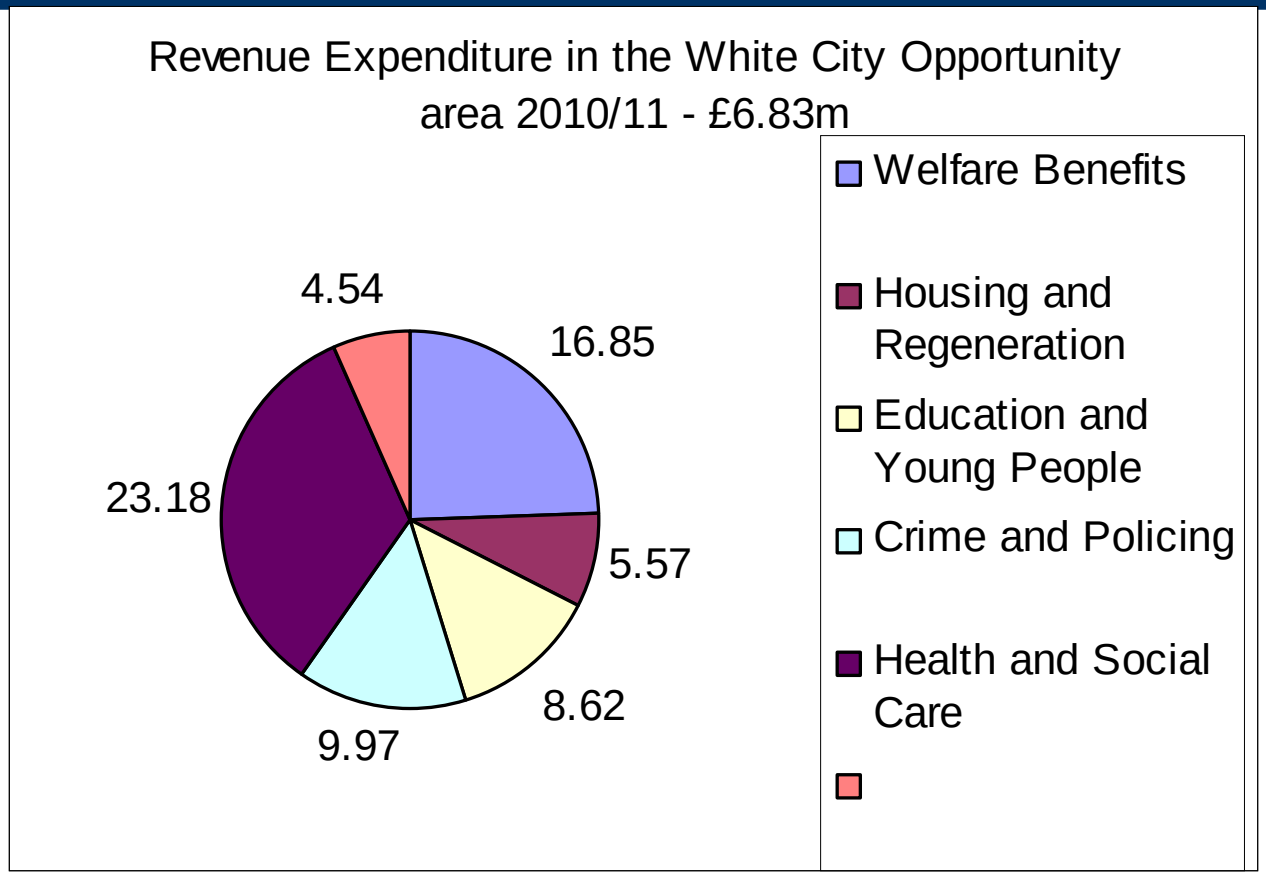
Bigger still…



White City Initiative



Community Budget Response

- Use existing structures
  - Health commissioning
  - Community champions – Health and Family Support
- Resist parachuting in external solutions
- Work alongside local community leaders
- Wide area, medium to long term solutions/plans

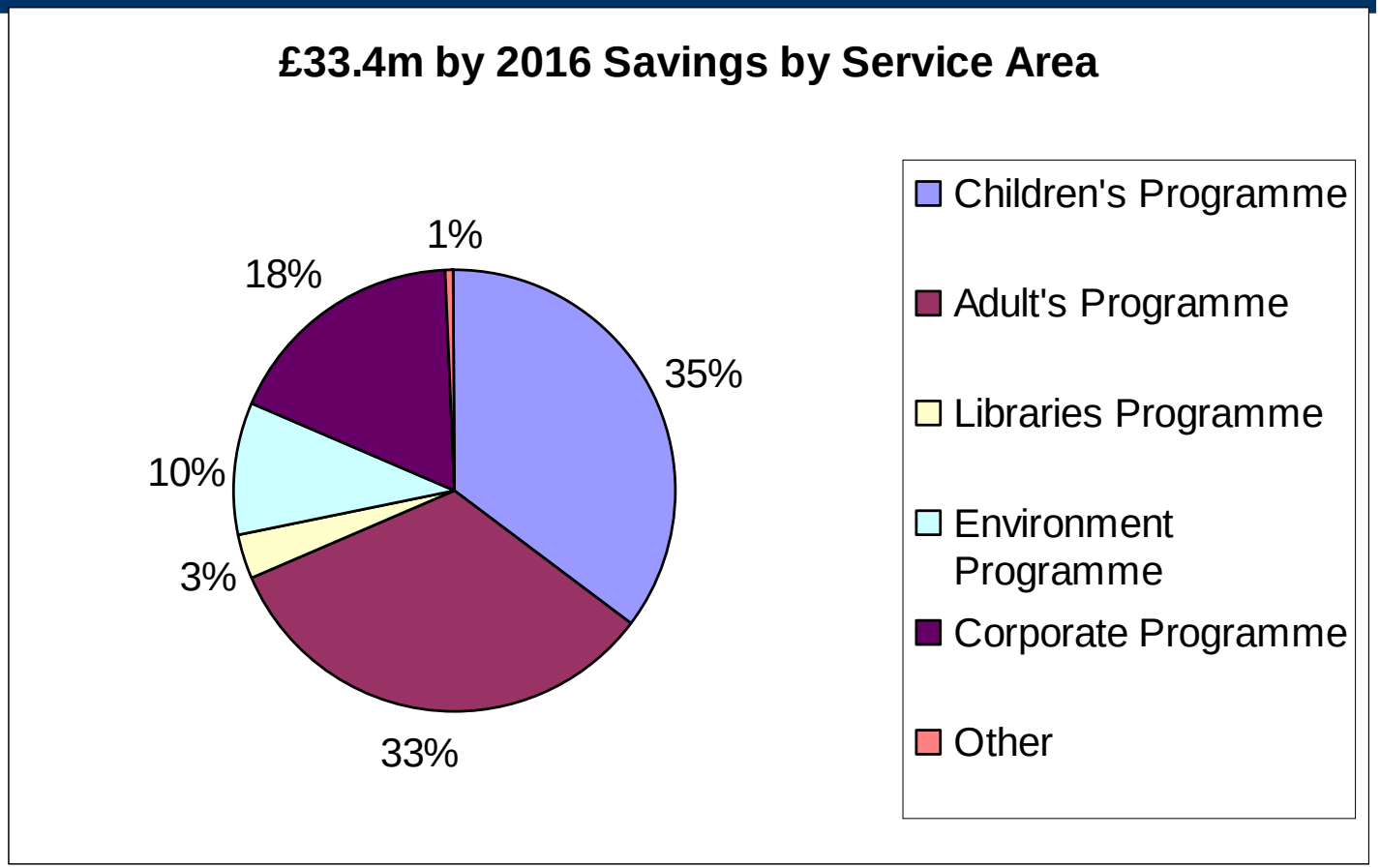
Tri-Borough Working

THE ROYAL BOROUGH OF KENSINGTON AND CHELSEA

h&f hammersmith & fulham

City of Westminster

Programme Savings to 2016



The Children's tri-borough model is being designed to maximise the contribution to spending targets by;

- Reducing management, support service and overhead costs
- Making more use of shared resources (e.g. pooling foster carers)
- Procuring at scale (e.g. supported accommodation for care-leavers)
- Improving practice by comparing inputs and outputs (e.g. the rates of children in care achieved by each authority)
- While maintaining the authority of each Borough to specify its own service level

YOS Developments

- Single Strategic lead over 3 authorities
- Single court team for 3 boroughs
- Opportunity to simplify court administration
- Improve intelligence sharing
- Shared specialists – referral orders, victims and reparation
- Integrated ISS
- Custody pathfinder

New behaviours

- Responsive, active management of the business
- Targeting activity for maximum impact
- Growing the market
- “Think Family” principles apply

The future is……..

- Sharing – wider portfolios
- Lean – less management
- Cross-borough – (not just for councils)
- Stretching to achieve more value for money
- Locally governed and locally responsive
- Demanding services at the same or higher standards…..