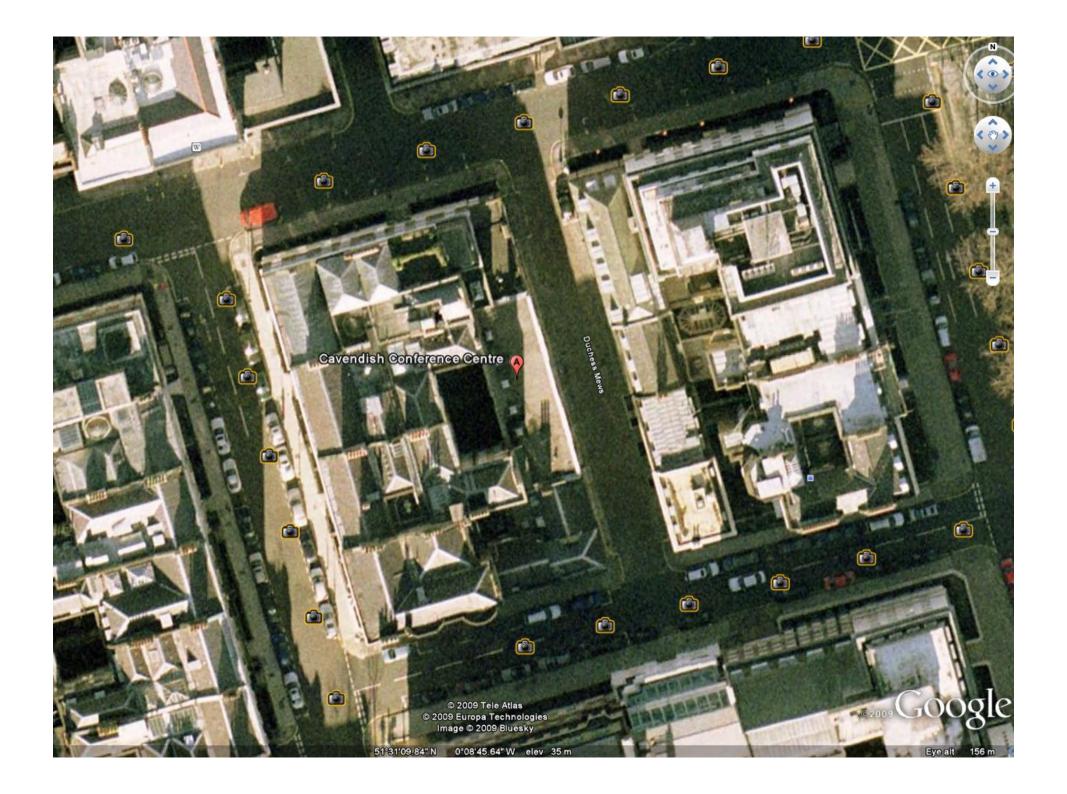


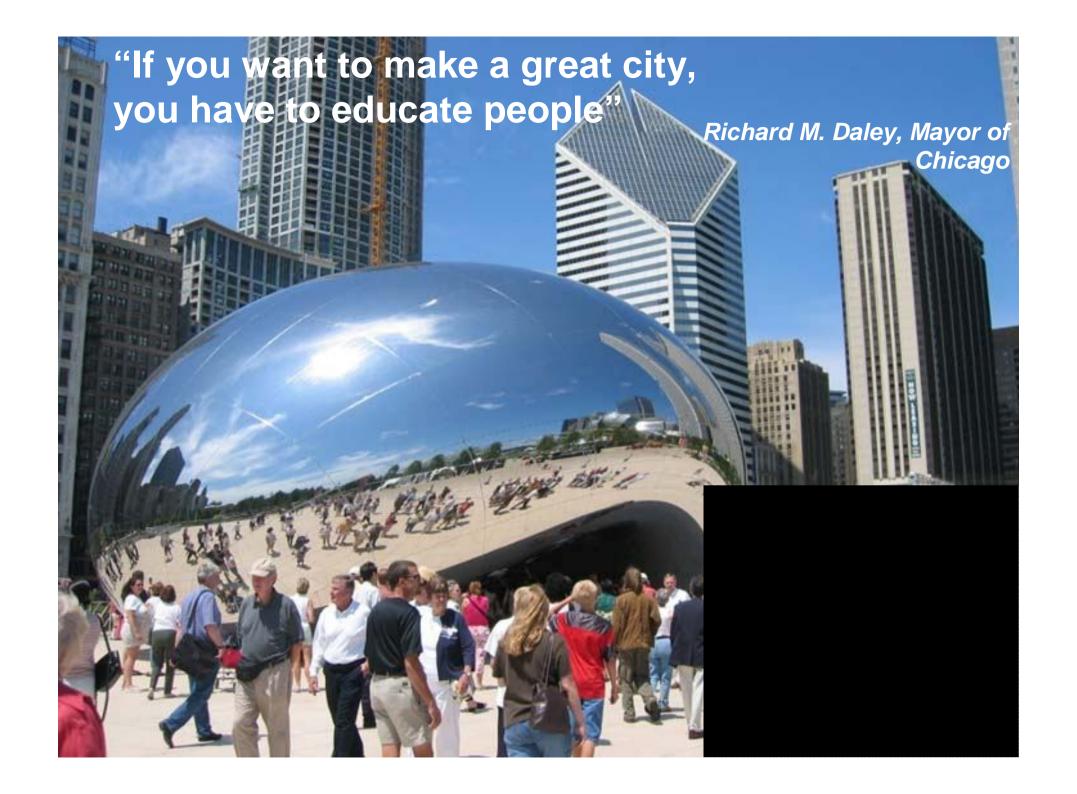
Local collaboration – impossible without strong local leadership

Joanna Killian, Chief Executive, Essex County Council 15th September 2009















"I have found no greater satisfaction than achieving success through honest dealing and strict adherence to the view that, for you to gain, those you deal with should gain as well."

> Alan Greenspan Chairman of the US Federal Reserve 1987 - 2006



"Some problems are so complex that you have to be highly intelligent and well informed just to be undecided about them"

Laurence J. Peter



Wicked Issues facing Essex

- Reducing Health Inequalities
- Safeguarding the Most Vulnerable
- Raising Educational Attainment & Skills

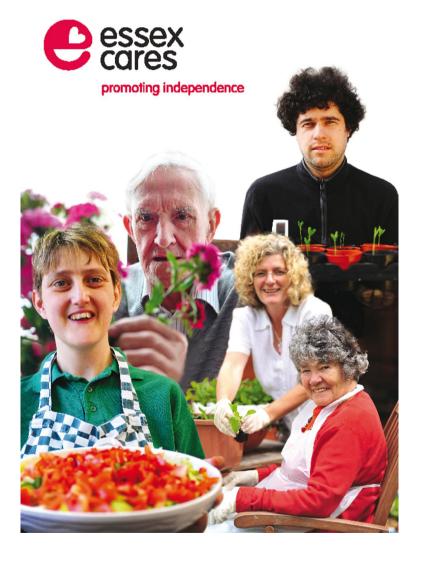
- Promoting Sustainable Economic Growth
- Mitigating Climate Change
- Improving Community Safety
- Strengthening Communities



Safeguarding the Most **Vulnerable**

- One of the Country's first Local **Authority Trading Companies (LATC)**
- Commenced trading July 2009
- Offers support to 10,000 people
- 850 staff and partnership working
- Profits returned to ECC (shareholder) in dividends
- Includes:
 - Reablement and Community Support
 - Employment and Inclusion
 - Essex Equipment Service









- Mark (23) joined the Essex Cares', Employment and Inclusion's Ramblers
 Care in the Latton Bush centre in Harlow a year ago.
- Mark's attends 2 days a week working in the kitchen for the Day nursery and Ramblers Café.
- Working in partnership with local college, drama groups businesses.
- His goal is to work in a pub one day.







Strengthening Communities

Essex Post Offices

- ECC identified the vital role Post offices play in the community.
- Launched local and national campaigns and lobbied central Government.
- Worked in partnership with Post Office Itd, and local Parish/District Councils and sites in rural areas.









Essex Works: Essex Counts

- Builds on already strong partnership working and success with LAA2 and Essex Partnership
- Emphasis on finding local solutions to complex multi agency issues
 - e.g. NEETs in Tendring; Childhood Obesity in Harlow
- Commitment and enthusiasm from the beginning to collaborate



"Getting value from difference is at the heart of the collaborative leader's task... they have to learn to share control, and to trust a partner to deliver, even though that partner may operate very differently from themselves"

David Archer and Alex Cameron