

# **Community based budgeting - pooling budgets locally to meet local needs**

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# From Total Place to Community Budgets



- Greater Manchester Total Place focused on Early Years understanding the to deliver economic productivity we need to intervene early to ensure economically productive adults
- From Total Place came the clear understanding that resources needed to be pooled across the public sector to deliver better outcomes at a time of reduced funding
- The lessons learnt in Total Place are fundamental to the development of Community Budgets.

# Total Place – Broad Messages



- The Case for Prevention
- **The citizen at the centre of service design**
- **Enabling self reliance**
- Pooled budgets
- Reduce bureaucracy

# Why Pooled Budgets

- Working in partnership to be more effective and efficient
- Being able to prioritise against the needs of the community
- Addressing the challenge of turning reduced demand and cost avoidance into cashable efficiencies.

# Meeting local needs though pooled budgets

- Understand what those needs are
- Demonstrate what failing to meet needs costs the wider public sector
- Evidence the benefits for all partners

# Families in chronic crisis

- Family A cost the police **£50,000** in a year, responding to almost nightly reports of domestic violence
- Family B who have six out of seven children in care, as a result of poor parenting, at a cost of up to **£210,000** a year
- Family C where responding to domestic abuse is costing the public sector up to **£100,000** a year

***Reactive Spend***

# The GM Community Budget Programme

- 8 community budget projects working on complex families. transforming justice and worklessness

Two examples:  
Wigan &  
Salford

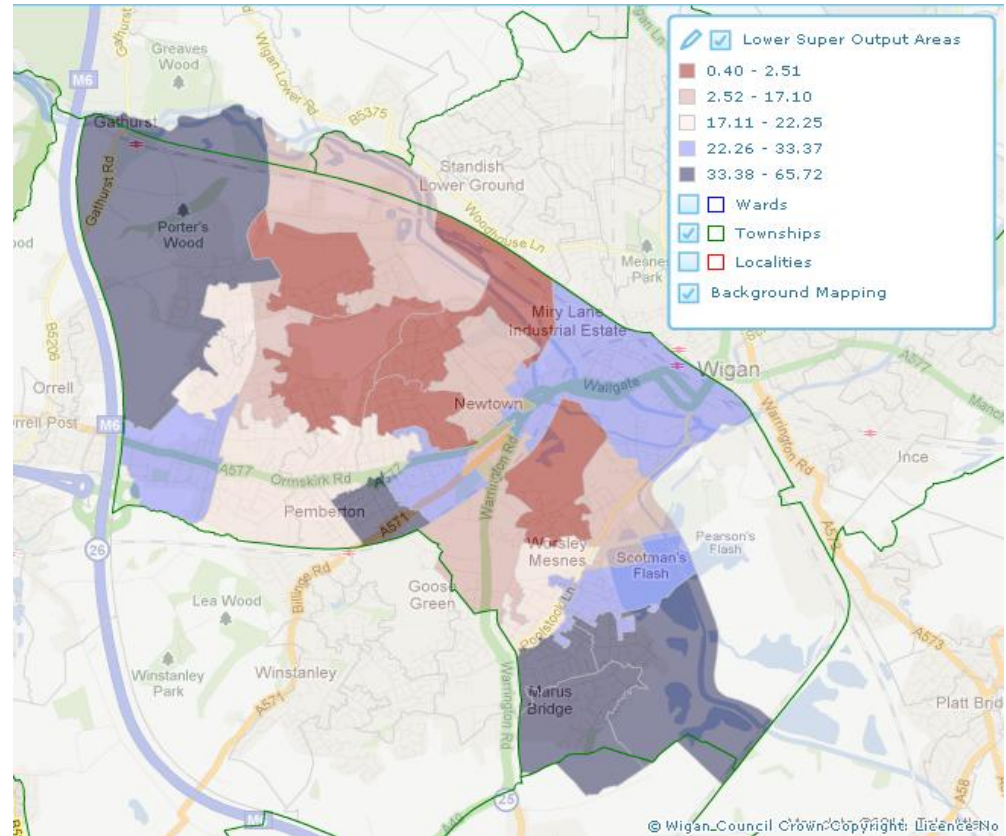


# One Area, Many Challenges

A case study from Wigan

# One Area, Many Challenges

- In Wigan, Community Budget activity is focused around Wigan South
- 16% of the working age population are on benefits



# Pulling together workstreams



- Unifying Public Sector Reform workstreams around the Wigan South township
  - 0 to19 Gateway
  - The LIFE programme
  - Better Life Chances
  - Job Centre Plus Community Outreach

# Better Life Chances



- One major strand focuses on preventative work with school children at risk of becoming the chaotic families of the future
- This truly transformational pilot brings together both the public and private sector to share resources to help create career pathways for young children into local employers
- Partners are: Wigan Council, Job Centre, Abraham Guest Senior School, local private sector employers, Greater Manchester Police...

# Measuring Success

- Helping deliver economic prosperity through – Connecting people to opportunities
- Reducing the costs of public service through
  - Reduction in cost of complex families
  - Reduction in worklessness
  - Reduction in child poverty

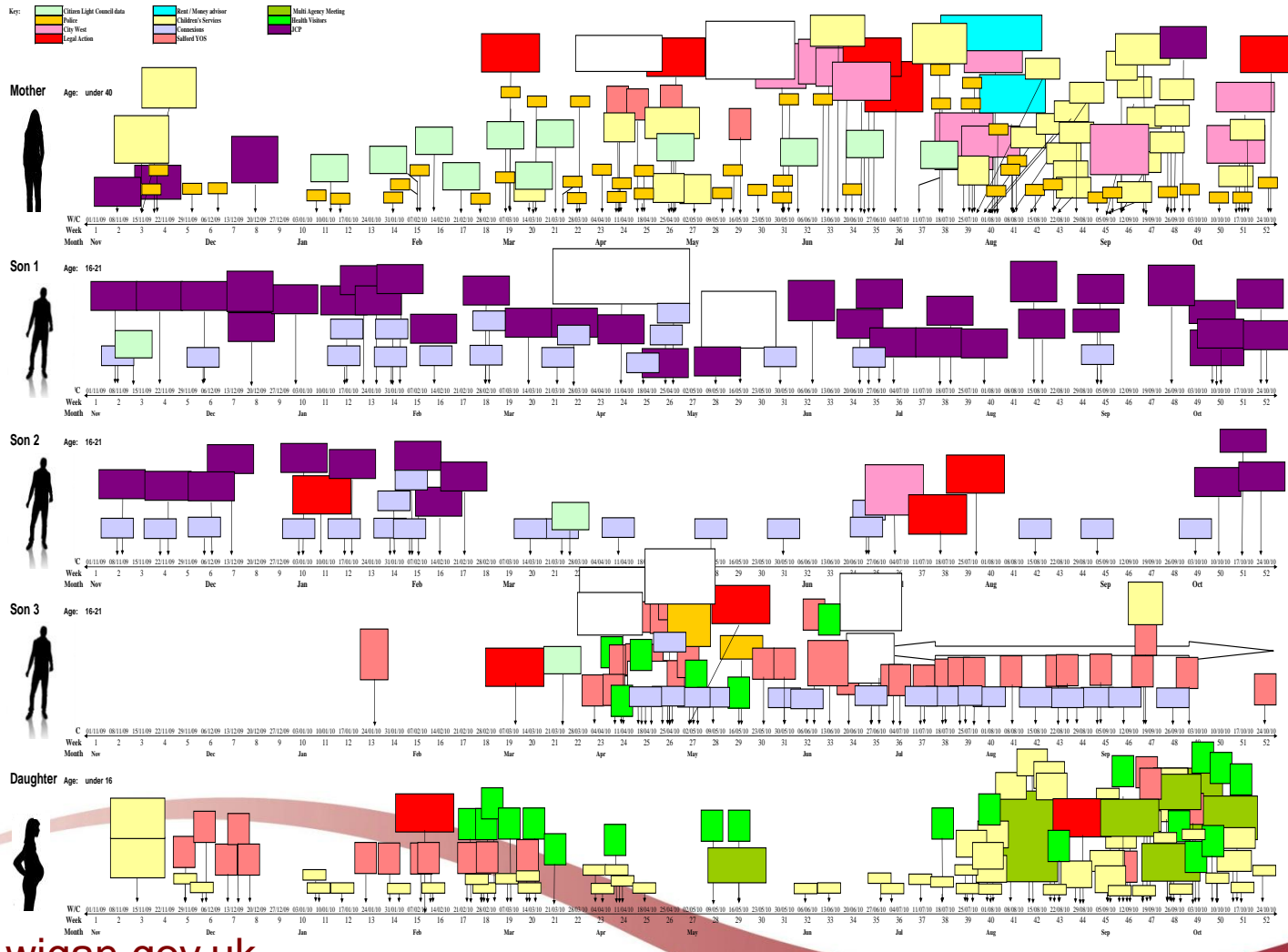
# One Family, Many Agencies

A case study from Salford

# One family, many agencies

## A highly complex system for families

Data about detail of interventions removed



# One family, many agencies



Over a 12 month period:

- **Police** : 58 call-outs 5 arrests, 109 officer hours,
- **Youth Offending Service** – for son and daughter
- **Health**:. Overdose, self harm, stabbing and assault
- **Housing**: repeated neighbour complaints, behaviour resulting in injunctions for two of the family
- **Council**
  - **Customer Services** – repeated calls from a variety of family members regarding finding alternative accommodation. Summons for Council Tax arrears.
  - **Children's Services** – Think Family, ASSFAM, Parenting Programmes for mother / daughter / son 2
- **Connexions** – 53 contacts with family, including 22 one to ones.

# One family, many agencies



New ways of working include

- Creation of an Integrated Case Management Team
- Co-ordination of effort and knowledge across partners
- Developing simplified assessment and case management arrangements.
- Commissioners working together to support integration locally.

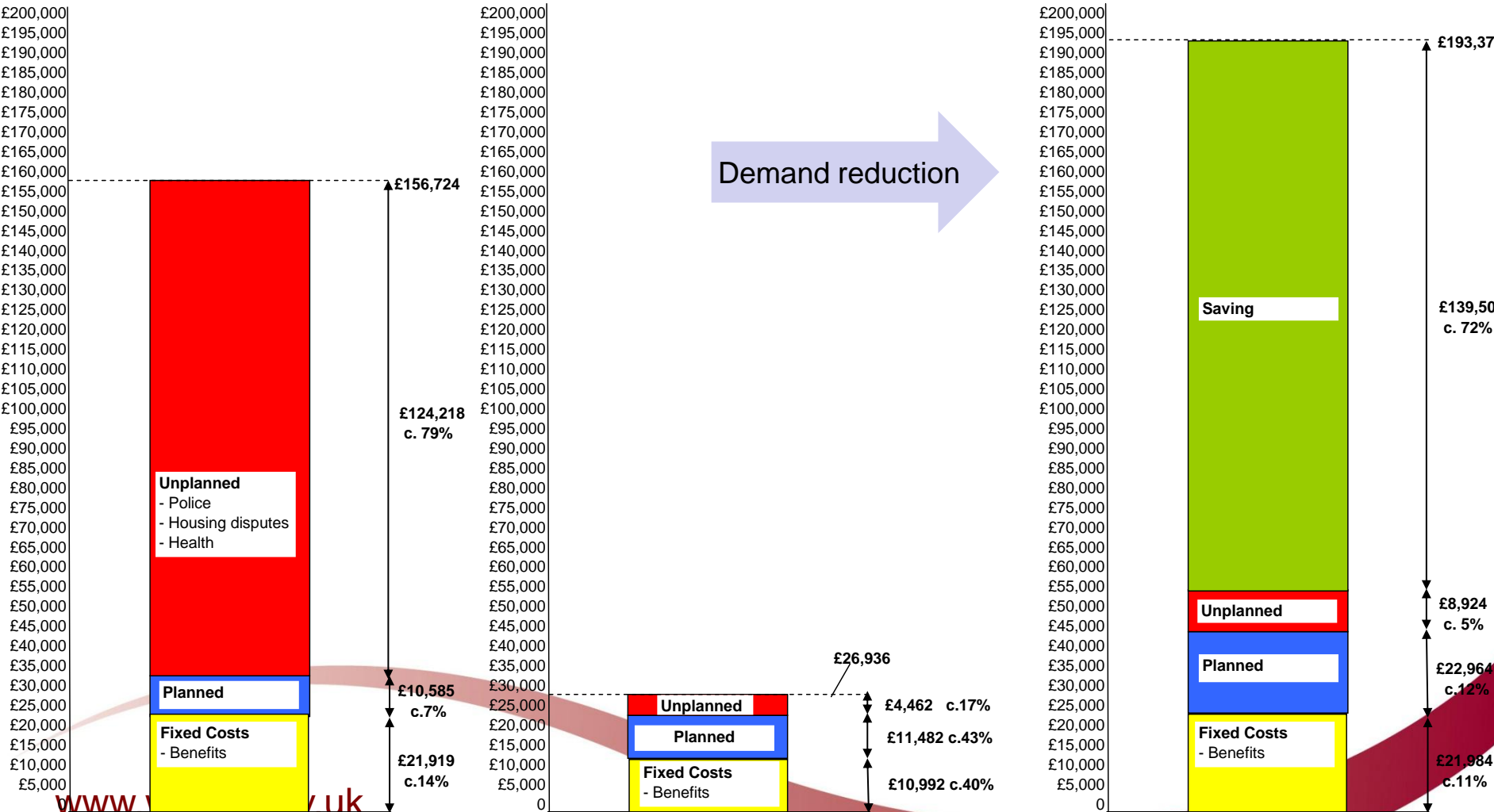
# Significant cost reductions – creating an evidence base for future joint investment



Baseline 'As Is'

Actual half year 1

Forecast year 1



# Pooling

- Better outcomes and increased efficiency through
  - Pooled budgets
  - Pooled resources
  - Pooled knowledge

# Challenges

- Reduced demand and cost avoidance into cashable efficiencies
- Sharing learning
- Robust evaluation

With fewer resources we all have to be clear that what we has doing has an impact